

LINCOLNSHIRE HEALTH AND WELLBEING BOARD

Open Report on behalf of Glen Garrod , Executive Of Adult Care and Community Wellbeing Director

Report to	Lincolnshire Health and Wellbeing Board
Date:	20th June 2017
Subject:	Housing, Health and Care Delivery Group

Summary:

The previous Government incorporated Disabled Facilities Grant funding (DFGs) into the Better Care Fund (BCF) in 2016/17. Revised guidance around its use was also published. This created an opportunity to make stronger connections between multiple sources of funding to secure improved housing options that address *housing, social care and health* needs in a given population.

Lincolnshire is a two tier area of local government. This presents a significant opportunity to better meet needs through appropriate housing, as well as bringing a collective focus across the different parties involved. Within this context "Housing for Independence" (Hfi) was formed.

Housing for Independence is an evolving agenda. As the necessary partnerships and confidence are starting to develop, the Health and Wellbeing Board recognised the need for a Strategic Housing Delivery Group.

In March 2017, the Board agreed to establish the Housing, Health and Care Delivery Group. The board sought support from the District Housing Network to help shape and develop the governance arrangements and its terms of reference (ToR).

This report forms two parts A and B.

- A. The Draft ToR
- B. Appointment of a Chair

Actions Required: The Board is asked to:

Part A.

- Agree the ToR and governance arrangements set out in this paper.
- Agree to provide strategic leadership and direction to the Housing, Health and Care delivery group

Part B.

- Identify, with a sense of urgency, a suitable Chair who meets the proposed essential criteria.

1. Background

One of the statutory functions of the Health and Wellbeing Board ("the Board") is to promote closer joint working and encourage integrated commissioning. The Board identified the need for an integrated, strategic approach to housing, health and care as a key work area. The Board sought support from the District Housing Network to help shape and develop the Terms of Reference (ToR) and governance arrangements for this new delivery group.

This paper will:

- A.
 - Provide the aims and objectives of the Housing, Health and Care Delivery Group;
 - Key Work responsibilities
 - Governance
 - Financial Information
- B.
 - Describe the Role of the Chair with defined responsibilities and required essential criteria;

Part A

Aim and Objectives

The aim of the Housing, Health and Care Delivery Group is to provide strategic direction and governance to the wider Housing for Independence (Hfi) agenda for Lincolnshire in an integrated, collaborative manner. The delivery group will seek direction and leadership from the HWB. The benefits of the delivery group will be evidenced once we have an established group that can demonstrate the value of sharing issues and align strategies to form a coherent set of investments and actions that deliver more from what resources are available and are better targeted

The ToR is detailed in the remainder of this document and on the attached, setting out in finer detail membership requirements with roles and responsibilities. It is proposed that the delivery group will seek representation and advice from across each District Council, Public Health, Adult Care, Children's Services, NHS partners, and other key stakeholders such as Housing Associations with a close connection with Lincolnshire. Additional members may be sought once the group has established.

Key work responsibilities

- Oversee and update the countywide Memorandum of Understanding (MoU);
- Be responsible for the Housing and Health Joint Strategic Needs Assessment (JSNA) topic;
- Be responsible for best use of the DFG budget and, potentially associated funding from Adult Care and Community Wellbeing;
- Agree to support and direct the modernisation of DFGs in Lincolnshire;
- Take ownership of the performance reporting template to monitor performance and activity related to DFGs across Lincolnshire and report on performance to relevant stakeholders on a regular basis;
- Agree priority work streams to address key housing issues impacting on Lincolnshire, such as delayed transfers of care (DToC);
- Explore future pooled funding arrangements to secure best value for 2018/19 which should include the DFG element.

Governance

The Housing, Health and Care Chair will report directly into the Board and take responsibility for regular reporting to relevant District Committees, health forums and the Adults and Community Wellbeing Scrutiny Committee of the County Council. The Health and Wellbeing Board meets at least four times a year, including an AGM, and will receive updates from the Housing, Health and Care Sub Group in line with the reporting mechanisms/requests agreed by the Board.

A series of short term task and finish groups may be developed by the Delivery Group to address specific areas of work such as the 'Moving Forward' with DFG modernisation. Task and finish project leads will report into the delivery group in readiness for any relevant information to be escalated to the Board.

Financial Information

The DCLG allocation to Lincolnshire for DFGs for 2017/18 is £5.291m and an estimated £5.8m in 2018/19. The funding comes to the County Council as the host body for the Better Care Fund and will be passported directly from the BCF to the individual District Councils in line with national guidance. The sums involved are shown in the following table:-

District Council	2017/18 Allocation (£)		District Council	2017/18 Allocation (£)
Boston	481,386		South Holland	585,287
East Lindsey	1,562,286		South Kesteven	733,770
Lincoln	641,018		West Lindsey	602,093
North Kesteven	685,298			

There is therefore a minimum of £10m+ available for DFGs in the current 2 year period, a substantial increase on the available funding ever made available for this service.

Part B

Appointment of a chair

In order for the delivery group to become a proactive forward thinking group an experienced chair is needed, outlined below are the details of the qualities required.

Chairs Role

- To chair the new delivery group.
- To report on performance and raise issues requiring resolution to the Board.
- Provide direction and leadership for the Hfl programme.
- Be the credible voice for the Hfl programme.
- Lead the co-ordination of activity and secure a coherent approach to Hfl across Lincolnshire, and provide arbitration where required.

Chairperson's Responsibilities

- Provide guidance and direction to task and finish groups including the Hfl manager.
- Manage stakeholders and provide sponsorship and be the figurehead for events and key workshops.
- Monitor effectiveness of governance structure.
- Monitoring and control of progress against plan.

Essential Criteria for the role

- Strong leader with credibility in the housing arena.
- Proven ability and experience in the housing field in Lincolnshire.
- Experience, knowledge and ability to take a lead role in governance of strategic partner-wide programmes.
- Ability to resolve disagreements between partners and take positive actions to ensure programme overcomes barriers to successful delivery.
- Familiar with managing stakeholders at a local, regional and national level.

2. Conclusion

The opportunity to achieve a significantly better housing offer for Lincolnshire residents exists and this proposed Delivery Group provides the vehicle but momentum is necessary now! There is a strong willingness and desire to establish this delivery group from partners and stakeholders. The Board agreed in March to take the required steps to instigate the construction of this delivery group and sought support from the district housing network. It is envisaged the new chair would want to help shape the finished product.

3. Consultation

This report has been written with support from the district housing network.

4. Appendices

These are listed below and attached at the back of the report	
Appendix A	Draft Terms of Reference

5. Background Papers

No background papers within Section 100D of the Local Government Act 1972 were used in the preparation of this report.

This report was written by Lisa Loy who can be contacted on 07787151128 or lisa.loy@lincolnshire.gov.uk

**DRAFT TERMS OF REFERENCE
"HOUSING HEALTH AND CARE DELIVERY GROUP"
JUNE 2017**

1. Context

- 1.1 The Housing Health and Care delivery group was established at the Annual General meeting of the Health and Wellbeing Board held in June 2017.
- 1.2 The delivery group was created to focus on the need for closer integration between Housing Health and Care to address shared issues and align strategies and merge resources to be complementary to one another.
- 1.3 Housing is primarily provided by and via the seven District Councils in terms of direct provision, through other social housing providers in their strategic housing role and through their development and planning functions. The Health and Wellbeing Board recognises these important roles and the need to engage with the housing sectors in better integration of health and wellbeing and housing.

2. Housing Health and Care Delivery Group

2.1 Purpose and aim

The aim of the Housing, Health and Care delivery group is to provide strategic direction and oversight to the wider Housing for Independence (Hfi) agenda in an integrated, collaborative manner.

- 2.1 Good housing is inextricably linked to better health and health outcomes both physical and mental. There is also good evidence that targeted housing can reduce long term social care costs and facilitate greater independence.
- 2.2 Affordable and warm housing can help people to stay physically well and assist in recovery times from ill health.
- 2.3 The provision of housing that is suitable to an individual's additional needs assists in sustained independence and lower demand for residential and nursing care.
- 2.4 Good quality housing suitable for an individual's additional needs reduces the likelihood of falls and other forms of physical injury
- 2.5 A warm, safe, affordable and secure place to sleep is a prerequisite of better mental health, which is a foundation for all other health issues
- 2.6 Initiatives to tackle Homelessness for those with complex and chaotic lifestyles have to be through a multi-agency approach i.e. it is more than the physical homelessness that needs to be addressed.

2.2 Objectives

The objectives for the delivery group are to:

- To support the HWBB to develop and adopt strategies that integrates housing need into the wider health and wellbeing agenda.
- To lead on the development of the JNSA Housing theme and strategy.

- To be the mechanism of matching housing development opportunities with evidenced need as well as commissioning requirements and strategies.
- Maximise opportunities and circumstances for joint working and integration of housing services and make the best use of opportunities and processes and prevent duplication or omission within Lincolnshire.
- To develop and lead on implementation of a full integrated Housing and health MoU and strategy under the auspices of the HWBB.
- Be responsible for best use of the DFG budget and potentially associated funding from Adult Care and Community Wellbeing;
- Agree to support and direct the modernisation of DFGs in Lincolnshire
- Be responsible for the performance reporting template to monitor performance and activity related to DFGs across Lincolnshire and timely report on performance to relevant stakeholders on a regular basis. This will include prescribed reporting regarding BCF spend and activity.
- Agree priority work streams to address key housing issues impacting on Lincolnshire, such as delayed transfers of care (DToc);
- Explore future pooled funding arrangements to secure best value for 2018/19.

2.3 Membership

It is proposed that the group will identify representation from:

Health and Well-being Core Board member District Council representative
 HWB District Board Member – two to support the chair
 Senior housing lead officer Boston Borough Council
 Senior housing lead officer City of Lincoln Council
 Senior housing lead officer East Lindsey District Council
 Senior housing lead officer North Kesteven District Council
 Senior housing lead officer South Holland District Council
 Senior housing lead officer South Kesteven District Council
 Senior housing lead officer West Lindsey District Council
 Lincolnshire County Council Housing for Independence Manager
 Lincolnshire County Council Health and Well-Being Programme Manager
 NHS Lincolnshire representatives
 Adult Care and Community Wellbeing representatives
 Housing Association representative

2.4 Roles and responsibilities

- 2.5 To build consensus and increased collaboration across the partner agencies. To work together on the evidence bases and needs analysis of the JSNA Housing theme.
- 2.6 To work together to agree and deliver the Housing Theme of the Joint Health and Wellbeing Strategy for Lincolnshire.
- 2.7 To bring the principles and priorities agreed in the Housing for Independence Strategy development to full strategic proposals, and recommendations for implementation.
- 2.8 To work with the main HWBB to build a partnership approach to key issues and provide recommendations to the HWBB for consideration of initiatives designed to improve housing and health outcomes for the people of Lincolnshire

- 2.9 To participate in discussion to reflect the views of their partner organisations, being sufficiently briefed and able to make recommendations about future policy developments and service delivery.
- 2.10 To champion the work of the sub-group and HWBB in their wider networks and in the community
- 2.11 To ensure that there are communication mechanisms in place within the partner organisations to enable information about the priorities and recommendation of the sub-group and HWBB to be disseminated and actioned to ensure that the health and wellbeing of the community of Lincolnshire is improved.
- 2.12 To promote any consequent changes to strategy, policy, budget and service delivery within their own partner organisation to align with the recommendations of the sub-group as ratified by the Board.

2.13 Governance and Accountability

The Housing, Health and Care Chair will report directly into the Board which will include responsibility for regular reporting to relevant District Committees, health forums and the Adults and Community Wellbeing Scrutiny Committee of the County Council. The Health and Wellbeing Board meets at least four times a year, including an AGM, and will receive updates from the Housing, Health and Care Sub Group in line with the reporting mechanisms/requests agreed by the Board.

A series of short term task and finish groups can be developed by the Delivery Group to address specific areas of work such as the Moving Forward with DFG modernisation. Tasks and finish project leads will report into the delivery group in readiness for any relevant information to be escalated to the Board.

2.14 Frequency of Meetings

To be determined by the Delivery group though given the nature of the role it is expected that there will be a minimum requirement for bi-monthly meetings.

2.15 Review

The final Terms of Reference will be reviewed every two years or at the discretion of the Board.